

ANNEX A – Singapore Sports Hub Consortium Team List As At 25 January 2007

No.	Key Areas	Consortiums		
		Singapore Gold	Singapore Sports Hub Consortium	Alpine Consortium
	Bid Leader	Macquarie Group	Dragages Singapore Pte Ltd	Alpine Mayreder Bau GmbH / Alpine Bau Deutschland AG / AFP
DESIGN				
1	Lead Architect/Masterplanner	HOK Sport	Arup Sports	Tim Hupe Architects Germany
2	Local Architect	CPG Corporation	DP Architect	RSP Architects Planners & Engineers Pte Ltd
3	Landscape Architect		CICADA	
CONSTRUCTION				
4	Structural Engineer	CPG/SKM	Arup	SBP Schlaich Bergemann & Partners, Germany
5	M&E Engineer	CPG/SKM	Arup	Squire Mech Pte Ltd
6	Environmental	SKM	DHI Water & Environment	Squire Mech Pte Ltd
7	Construction	Shimizu Corporation	Dragages Singapore Pte Ltd	Woh Hup Pte. Ltd & Alpine Bau Germany AG
8	Traffic Consultant		Duffill Watts	
9	Technical Advisor		Faithful & Gould	
FACILITY MANAGEMENT				
10	Facility Management	CPG FM	United PREMAS Limited	Dalkia
11	Venue Management	Ogden IFC	Global Spectrum - Comcast Spectator -PICO	SMG
12	Bid Management / Project Management	PM Link		
EVENT MANAGEMENT				
13	Event Programming & Marketing	IMG & Ogden IFC	Global Spectrum - Comcast Spectator -PICO	SMG
14	Event Promoter		World Sport Group	
15	Sport Consultant		ARM	
LEGAL & FINANCE				
16	Financial Advisor	Macquarie Group	HSBC Singapore	APF Alpine Project Finance
17	Retail/Commercial Advisors	Lend Lease / United Engineers	Knight Frank	Guocoland
18	Lead Financial Arranger	Macquarie Group	HSBC Singapore	SMBC Sumitomo Mitsui Banking Corporation
19	Funding Partner	John Laing Infrastructure Ltd	HSBC Infrastructure Fund	Alpine, Babcock & Brown and Great Eastern
20	Taxes Advisor		Ernst & Young	
21	Legal Advisor	Freehills	Rajah & Tann	Ashurst International Lawyers
22	PPP Legal Advisor		Norton Rose	
23	Insurance Advisor	Marsh	AON	

Indicates new addition to the consortium after pre-qualification submission